

The Battelle NEPA Team



Battelle was awarded a second Nationwide NEPA contract by the U.S. Department of Energy (DOE) in September 2002. Headquartered in Columbus, Ohio, and with offices across the nation, Battelle is a billion-dollar company with 7,500 staff members. Our Pacific Northwest Division includes the staff and resources of the Pacific Northwest National Laboratory. More than half of Battelle's business volume comes from task order programs, giving us the appropriate experience, processes, and systems for managing many simultaneous tasks, multiple subcontractors, fluctuating workloads, and a broad array of technical disciplines. Battelle has a track record of more than 50 years with DOE and its predecessors, and DOE is our largest client.

For this contract, Battelle has assembled an excellent team of partners, all of whom have broad NEPA experience and a corporate ethic devoted to quality performance. Three of our four teaming partners from the last procurement remain on our team, and we have added other well-known and well-respected DOE NEPA contractors.

The Battelle NEPA team comprises large and small businesses; these companies include:

- Four small businesses with less than \$6 million in annual revenues
- Two certified 8(a) firms
- Four woman-owned small businesses
- One Native American-owned small business
- One disabled veteran-owned small business

Program Management

The Battelle Team's Program Manager is Lucinda Low Swartz. Ms. Swartz was the Program Manager for Battelle's first Nationwide NEPA contract and was personally involved in each task awarded to Battelle under that contract. In all, she has managed or participated in the preparation of 30 NEPA documents and supporting documentation over the past five years. An attorney, Ms. Swartz has 23 years of legal and regulatory experience in the environmental field. She served for more than five years as the Deputy General Counsel for the Council on Environmental Quality (CEQ), the agency that oversees federal agency implementation of NEPA.

To manage our teaming partners, we have identified a senior resource manager within each company with the requisite authority to commit all necessary resources of that company. When called upon, these senior managers will help Ms. Swartz identify and assign appropriate staff to each task. This role begins during the task proposal preparation process and will continue throughout the implementation of the task should additional or different resources or capabilities be required to meet DOE's needs and expectations. Ms. Swartz will meet with the senior resource managers at least quarterly to review task progress, discuss future opportunities, and ensure that staffing needs are being addressed adequately.

Contact Information

For more information regarding the Battelle NEPA Team, please contact:

Lucinda Low Swartz
DOE NEPA Program Manager
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Fax: 301/933-6796
Email: SwartzL@battelle.org

Frank Douglas
Market Manager
Tel: 540/710-9710
Fax: 540/710-9711
Email: DouglasF@battelle.org

Senior Resource Managers

ATL	Abe Zeitoun	Corporate Vice President
DRI	David Shafer	Deputy Director, Division of Hydrologic Sciences
Dade Moeller	Matthew Moeller	Vice President
Energetics	Bonnie Ram	Assistant Vice President
Jones & Stokes	Tim Rimpo	Associate Principal, Environmental Programs
LABAT	Al Buoni	Vice President
LATA	Bruce Dobbs	Senior Vice President, Federal and International Programs
Lechel, Inc.	David Lechel	President
Lone Mountain	Deni Seymour	President
Louis Berger	Kevin Young	Senior Vice President
PAI	Sydney Gordon	Program Manager, PAI Nevada
Parsons	Peter Crowley	Senior Program Manager
Portage	Harry Fugate	Vice President
SC&A	Greg Beronja	Chief Operating Officer
SCIENTECH	Robert Copp	Manager, DOE Technical Support Services
Weston Solutions	Mark Bell	Client Service Manager

The Battelle Team's NEPA Experience

The Battelle Team brings to this contract an exceptional understanding of DOE's systems and processes for producing environmental assessments and environmental impact statements and the desires of DOE's reviewers. In addition, we have experience not only with the breadth of DOE programs and sites, but also with the complexity of DOE work. In addition to being responsible for emerging national security programs, stewardship of the nation's nuclear stockpile, environmental restoration, and the disposal of radioactive waste and spent nuclear fuel, DOE increasingly is called upon to encourage the generation and distribution of energy in an environmentally responsible manner.

The Battelle Team offers NEPA experience at all major DOE sites and program offices. What sets our team apart is our ability to provide qualified personnel in all of the usual environmental resource areas, as well as our ability to offer expertise in highly specialized technical disciplines, including paleoclimatology, aircraft crash analysis, transportation risk analysis, and performance assessment. Our customers have praised our responsiveness and shown their satisfaction in more than 50 letters they have sent commending our work in the last three years. Our performance record provides confidence that, even though NEPA analyses for particular proposed actions always present their own set of complications and problems, the Battelle Team understands the quality standards expected by DOE and its stakeholders. This record also demonstrates that we know how to resolve problems so that quality, schedule, and cost-effectiveness goals can be met or exceeded.

Over the past three years, the Battelle Team has supported the following complex and controversial DOE EISs:

- Geologic Repository for the Disposal of Spent Nuclear Fuel and High-Level Radioactive Waste at Yucca Mountain (Battelle, Dade Moeller, DRI, Lechel)
- Disposition of Scrap Metal from DOE Facilities (ATL, Dade Moeller)
- Hanford Site Solid Waste Management (Battelle, Dade Moeller)
- West Valley Demonstration Project Waste Management (Battelle)
- Idaho High-Level Waste and Facilities Disposition (Portage, Lechel)
- Continued Operation of the Los Alamos National Laboratory (LATA)
- High Flux Beam Reactor Transition Project (LATA)
- Advanced Mixed Waste Treatment Plant (SCIENTECH)
- Conveyance and Transfer of Certain Land Tracts Administered by DOE and Located at Los Alamos National Laboratory (LATA)
- Sonora-Arizona Interconnection Project (Battelle)
- Hudson Energy Project (Battelle)
- Minnesota Agri-Power Plant (Battelle)
- MNS Wind Company Wind Generation Project (DRI)
- Sea West Condon Windfarm Project (Jones & Stokes)
- Langley-Echo Lake Transmission Line Project (Jones & Stokes)
- McNary-John Day Transmission Line Project (Jones & Stokes)

Customer Commendations

"Battelle has consistently been the low bidder for the tasks required by this office, while offering services that I judged superior to those offered by the other contractors bidding on the task."

Message from DOE Carlsbad Field Office dated June 5, 2002.

"Battelle has displayed an exceptional ability to remain flexible throughout the process including during the applicant's numerous project design changes. Several versions of the preliminary draft EIS have been delivered, on schedule; impressive considering the number of reviews and reviewers from cooperating agencies. Battelle has used exceptional tact in resolving conflicting comments in a timely manner."

Message from DOE's Office of Fossil Energy dated June 5, 2002.

"Over the past six months an interdisciplinary team analyzed five new alternatives, published a supplemental document, completed responses to comments received, engaged stakeholders and issued the final document. Completing the tasks within the available schedule was a Herculean feat in itself, but the high quality of the work products is especially noteworthy."

Letter to Jones & Stokes from East Bay Municipal Utility District dated December 20, 2000.

"The respect, camaraderie, and commitment that exist among our staffs is a model for success that we must continue to foster. My thanks to you and your staff for a job well done."

Letter to PNNL from NRC Office of Nuclear Regulation dated May 11, 2001.

"We are pleased to inform you that your firm received exemplary ratings for the engineering services you provided..."

Letter to Weston from Naval Facilities Engineering Command dated December 20, 2000.

"Your highly skilled work contributed to the development of this document."

Letter to Dade Moeller from J. Russell Dyer, DOE Office of Civilian Radioactive Waste dated April 10, 2002.

"I really appreciate your ability to think about missing pieces, to fill in the gaps in the text, and to make us aware of other missing pieces. We'd never be at this stage without you."

Message to Parsons Engineering Science from NPS dated May 8, 2002.

"I was particularly pleased with your ability to complete the assessments in the short time frame that was asked."

Letter to Portage Environmental from Salish-Kootenai Housing Authority of the Flathead Reservation dated April 25, 2001.

"At a time when resources and funding are tight, combined with the political and sensitive issues involved with the chemical demilitarization program, LATA accepted responsibility of spearheading this effort and delivered, enabling the Army to meet the February 29 deadline!"

Letter to LATA from Army Umatilla Chemical Depot dated March 14, 2000.

"Your many and varied contributions to the National Environmental Policy Act process and EIS development, including public comment response, internal review, comment resolution, and others, played a major role in the development of such an excellent final EIS."

Letter to David Lechel from J. Russell Dyer, DOE Office of Civilian Radioactive Waste dated April 8, 2002.

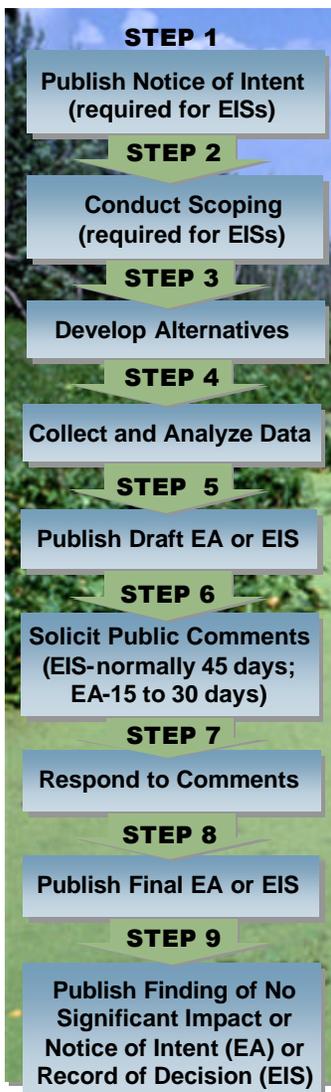
"As a result of the outstanding quality of the groundwater modeling effort prepared by DRI, the NNSA/NV will realize a multi-million dollar savings for the project."

Letter to Desert Research Institute from DOE Nevada Operations Office dated September 18, 2001.

The Battelle Team received numerous commendations for our work in preparing NEPA documents.

Knowledge of the NEPA Process

The normally simple NEPA process can be deceptively complex when applied to DOE's most challenging proposed actions. Treating every NEPA document the same way ignores the special needs that may be required for impact analysis or public involvement. This approach can result in a document that is insufficient for decision-making purposes. Our technical approach combines a strong understanding of NEPA requirements and the DOE NEPA process with the ability to minimize the risks associated with NEPA compliance.



Overview of the NEPA Process.

Our experience with NEPA compliance, particularly DOE NEPA compliance, has led to the identification of actions that we use to reduce risks within the NEPA process as it is implemented within DOE. This includes:

- Having a good understanding of the need for agency action and the activities being proposed.
- Maintaining flexibility in decision-making.
- Obtaining agreement from all appropriate DOE programs and sites that the description of the proposed action and alternatives is appropriate.
- Addressing public comments collectively rather than individually.
- Concentrating on improving readability.
- Making public involvement effective.

We also recognize that the public often receives the government's proposed actions with mistrust and misunderstanding. Along with DOE officials, we talk to the public who raise concerns at public meetings, answer their questions, try to accommodate their concerns by developing new alternatives or mitigation measures, address their concerns, and provide information. Our approach to public involvement goes a long way toward demonstrating that the agency has taken the requisite "hard look," creates trust, and increases understanding.

Using these risk management techniques, the Battelle Team seeks to produce better NEPA documents that can help DOE to make better, more informed decisions.

Contract Vehicle

The Nationwide NEPA contract (Contract Number DE-RP04-02AL67952) is a task order contract. Tasks can be issued on either a competitive or a sole-source basis and can be issued as firm fixed price, cost plus fixed fee, or cost plus incentive fee. The DOE Contracting Officer is:

Mr. David Gallegos
Tel: 505/845-5849
Fax: 505/845-5181
E-mail: dgallegos@doeal.gov

The ordering process is simple, easy to follow, and quick:

1. The NEPA Document Manager (or other agency representative) develops a statement of work (SOW) for the preparation of the NEPA document or supporting documentation. The Document Manager can easily tailor the contract SOW to the specific task. The Document Manager also determines: (a) evaluation criteria, (b) the type of task order, and (c) whether contractors should provide additional information (such as resumes) to aid in the selection process.
2. The Document Manager/representative provides a copy of the task SOW to the Ordering Contracting Officer, along with the evaluation criteria, funding information, and need for additional submissions.
3. The Ordering Contracting Officer attaches the SOW to a Request for Task Proposal or a Request for Task Plan and indicates the number of days for response. As few as five days may be requested.
4. The contractors submit task proposals or task plans as requested.
5. The Document Manager/representative and other agency personnel, as requested, evaluate proposals for competed tasks and make a selection.
6. The selected contractor begins work.

A task order can be *competed* based entirely or substantially on performance. For these task orders, the Ordering Contracting Officer can compete the task *without asking for task proposals* by evaluating records of past performance on previous tasks issued under the contract or considering the quality of the contractors' technical proposals under the solicitation leading to the contract award. The Ordering Contracting Officer selects the contractor based on past performance or quality of the technical proposals and issues a Request for Task Plan to that contractor.

Tasks may also be sole-sourced. Sole-sourcing a task should be justified based on specific factors (limited task value, unacceptable delays under the competitive process, unique or highly specialized services to be procured, etc.). The Ordering Contracting Officer selects the contractor with a sole-source justification and issues a Request for Task Plan to that contractor.

Battelle NEPA Team--Subcontractors

The Battelle Team features knowledgeable and experienced NEPA specialists and nationally recognized subject matter experts to provide the range and depth of services that DOE seeks. In addition to having nearly 10,000 staff in all relevant resource areas, the Battelle Team offers the type of specialized expertise DOE frequently needs to adequately address the potential environmental impacts of its most complex and controversial proposed actions. Our staff is located in offices near DOE Headquarters (Forrestal and Germantown) and in 200 other offices nationwide.

ATL International, Inc.	<ul style="list-style-type: none"> ▪ Woman-owned 8(a); 100 employees ▪ Offices in Germantown, Maryland (HQ); Richland, Washington; Albuquerque, New Mexico ▪ Human health, cultural resources, waste management
Dade Moeller & Associates	<ul style="list-style-type: none"> ▪ Small business, under \$6 million; 20 employees ▪ Offices in Richland, Washington (HQ); Augusta, Georgia; Fairfax, Virginia, New Bern, North Carolina ▪ Health physics, risk assessment, accident analysis
Desert Research Institute	<ul style="list-style-type: none"> ▪ Nonprofit research campus; 400 employees ▪ Offices in Reno (HQ), Las Vegas, and Boulder City, Nevada; Steamboat Springs, Colorado ▪ Water quality, ecology, cultural resources, waste management
Energetics, Incorporated	<ul style="list-style-type: none"> ▪ 100 employees ▪ Offices in Columbia, Maryland (HQ); Washington, DC; Morgantown, West Virginia ▪ Full-service NEPA capabilities
Jones & Stokes Associates	<ul style="list-style-type: none"> ▪ 350 employees ▪ Offices in Sacramento (HQ), Oakland, San Francisco, San Jose, and Irvine, California; Bellevue, Washington; Portland and Ashland, Oregon; Phoenix, Arizona ▪ Full-service NEPA capabilities
LABAT-ANDERSON INCORPORATED	<ul style="list-style-type: none"> ▪ 600 employees ▪ Offices in McLean, Virginia (HQ); Cincinnati, Ohio; Denver, Colorado; Omaha, Nebraska; San Antonio, Texas; Tulsa, Oklahoma ▪ Full-service NEPA capabilities
Lechel, Inc.	<ul style="list-style-type: none"> ▪ Woman-owned small business (under \$6 million); 2 employees ▪ Headquartered in Albuquerque, New Mexico ▪ NEPA strategy development and document reviews
Lone Mountain Archaeological Services, Inc.	<ul style="list-style-type: none"> ▪ Woman-owned small business (under \$6 million); 40 employees ▪ Offices in Albuquerque, New Mexico (HQ); El Paso, Texas; Tucson, Arizona ▪ Cultural resources in the Southwest
Los Alamos Technical Associates	<ul style="list-style-type: none"> ▪ Disabled veteran-owned small business; 300 employees ▪ Offices in Los Alamos (HQ) and Albuquerque, New Mexico; Golden, Colorado; Las Vegas, Nevada; Idaho Falls, Idaho; Richland, Washington; Chicago, Illinois; Washington, DC ▪ Nuclear process engineering and safety, radiological and hazardous waste management

Battelle NEPA Team--Subcontractors (cont)

Battelle has issued subcontracts to all of our teaming partners and has integrated their labor rates into our team's labor rates. Further, because we have not prescribed roles for our subcontractors, all have a meaningful opportunity to participate in tasks. Task managers will be selected from among all of our teaming partners, and the resources of all of our team will be available for every task. Our teaming partnerships allow us to maximize flexibility and to offer DOE sites and programs the individuals and companies they have worked with in the past and want to work with in the future.

Louis Berger Group, Inc.	<ul style="list-style-type: none"> ▪ 1,000 employees ▪ Offices in East Orange, New Jersey (HQ); Washington, DC; Las Vegas, Nevada; Albuquerque and Santa Fe, New Mexico; Richmond, Virginia; Needham, Massachusetts; offices in 13 other states ▪ Full-service NEPA capabilities
PAI Corporation	<ul style="list-style-type: none"> ▪ Woman-owned small business; 220 employees ▪ Offices in Oak Ridge, Tennessee (HQ); Las Vegas, Nevada; Moffett Field, California; St. Charles, Missouri; Richland, Washington ▪ Geology/soils, water/air quality, engineering, waste management
Parsons Corporation	<ul style="list-style-type: none"> ▪ 10,995 employees ▪ Offices in Pasadena (HQ), Oakland, and Sacramento, California; Las Vegas, Nevada; Richland, Washington; Cincinnati and Columbus, Ohio; Washington, DC; offices in 27 other states ▪ Full-service NEPA capabilities
Portage Environmental, Inc.	<ul style="list-style-type: none"> ▪ Small 8(a) business; 150 employees ▪ Offices in Idaho Falls, Idaho (HQ); Carlsbad, New Mexico; San Antonio, Texas; Salt Lake City, Utah; Richland, Washington; Helena and Butte, Montana; Anchorage, Alaska; St. Louis, Missouri; Oak Ridge, Tennessee; Grand Junction, Colorado ▪ Land use, ecology, cultural resources
SC&A, Inc.	<ul style="list-style-type: none"> ▪ Small business (under \$6 million); 30 full-time, 100 part-time employees ▪ Offices in McLean, Virginia (HQ); Montgomery, Alabama; Clayton, Missouri; Red Bank, New Jersey ▪ Human health and engineering
SCIENTECH, Inc.	<ul style="list-style-type: none"> ▪ 700 employees ▪ Offices in Idaho Falls, Idaho (HQ); Albuquerque and Los Alamos, New Mexico; Gaithersburg, Maryland; and 18 other locations ▪ Scientific, engineering, and technology services to nuclear industry
Weston Solutions	<ul style="list-style-type: none"> ▪ 1,800 employees ▪ Offices in West Chester, Pennsylvania (HQ); Miamisburg, Ohio; Washington, DC; Grand Junction, Colorado; Los Alamos and Albuquerque, New Mexico; Rockville, Maryland; and 43 other offices in the United States ▪ Full-service NEPA capabilities

Potential Project Managers

To lead assigned projects, the Battelle team includes experienced task managers who are well known to DOE for their successful leadership of contracts for some of DOE's most recent NEPA documents. More than 50 of our available task managers and their credentials for leading tasks under this contract are listed. Also shown is the location of each, illustrating that our management capability is available at many DOE sites throughout the United States.

Name, Certification/Company	Degree(s)	Clearance	Years of Experience	Location
Airola, Dan/Jones & Stokes	M.S., Wildland Resource Science	None	19	Sacramento, CA
Anderson, Thomas/Battelle	B.A., Botany	None	30	Evergreen, CO
Baechler, Michael/Battelle	MPA, Public Administration	None	13	Portland, OR
Bailey, Grant/Jones & Stokes	B.S., Biology	None	31	Bellevue, WA
Beck, Colleen, Register of Professional Archaeologists/DRI	PhD, Anthropology	DOE Q	15	Las Vegas, NV
Cherian, Edward/Berger	M.P.A., Natural Resource Planning	DoD Secret	15	Needham, MA
Commerfield, Jess, AICP/Berger	M.S., Urban and Regional Planning	DoD Secret	12	Washington, DC
Craig, William/Dade Moeller	M.S., Planning	Inactive DOE Q	25	Augusta, GA
Davis, Anthony, PE/Parsons	B.S., Civil Engineering	Inactive DOE Q; DoD Secret	25	Austin, TX
Davis, Mike/Jones & Stokes	M.A., Urban and Regional Planning	None	22	San Francisco, CA
Douglas, Frank/Battelle	M.A., English	None	15	Fredericksburg, VA
Fallon, William/Battelle	Ph.D., Pharmacology	None	30	Gaithersburg, MD
Foreman, Alynda/Berger	M.S., Great Lakes Research and Education	None	7	Needham, MA
Getty, Elyse/Parsons	B.A., Environmental Science/ Political Science	None	23	Atlanta, GA
Giampaoli, Mary Ellen/PAI	M.S., Geological Sciences	Inactive DOE Q	15	Las Vegas, NV
Harlan, Mark/Lone Mountain	Ph.D., Anthropology	None	27	Albuquerque, NM
High, George/Parsons	B.S., Biology	None	31	Austin, TX

Potential Project Managers (cont)

One of the significant advantages the Battelle Team offers DOE is the breadth and depth of our experienced staff. Together, our team member organizations maintain workforces totaling more than 20,000 people, at least half of whom have the educational background, skills, and experience to meet DOE's NEPA needs. This breadth and depth afford us enormous flexibility to rapidly commit personnel to meet the most demanding workloads.

Name, Certification/Company	Degree(s)	Clearance	Years of Experience	Location
Hull, Robert/LATA	M.S., Environmental Engineering	DOE L	30	Los Alamos, NM
Ikenberry, Tracy, CHP/ Dade Moeller	M.S., Radiological Health Sciences	DOE Q	20	Richland, WA
Ives, John./Jones & Stokes	M.S., Wildlife Management	None	23	Bellevue, WA
Johnson, William, Register of Professional Archaeologists/DRI	Ph.D., Anthropology	DOE Q	10	Las Vegas, NV
Jokela, Niles/LABAT	M.S., Environmental Science	None	20	Lakewood, CO
Langley, Michael/Jones & Stokes	B.S., Meteorology	None	14	Phoenix, AZ
Leslie, Alistair/Energetics	Ph.D., Chemistry	Inactive DOE L	35	Columbia, MD
Mizell, Steve, Certified Environmental Manager/DRI	Ph.D., Geoscience-Hydrology	DoD Top Secret	5	Las Vegas, NV
Nelson, Iral, CHP/Battelle	M.A., Physics	DOE Q	30	Richland, WA
Ram, Bonnie/Energetics	M.A., Environmental Affairs	None	20	Washington, D.C.
Ramsdell, Van/Battelle	M.S., Atmospheric Sciences	DOE Q	35	Richland, WA
Reddick, Randy/Battelle	M.S., Environmental Health Engineering	DOE Q	14	Albuquerque, NM
Rhoads, Kathleen, CHP/Battelle	M.S., Radiological Sciences	DOE Q	28	Richland, WA
Rhode, David, Register of Professional Archaeologists/DRI	Ph.D., Anthropology	DoD Top Secret	15	Reno, NV
Rivera, Sherri/LABAT	M.S., Urban Studies	None	10	Omaha, NE
Rollins, Eugene, CHP, Certified Hazardous Materials Handler/ Dade Moeller	MSPH, Radiological Hygiene	Inactive DOE Q	26	Augusta, GA
Roy, Gregg/Jones & Stokes	B.S., Political Economy of Natural Resources	None	19	Sacramento, CA

Potential Project Managers (cont)

When work begins, each member of the project team will be given a copy of the SOW, the schedule, and his or her assigned role and responsibilities. Each assigned task manager will be responsible for communicating project expectations, objectives, and requirements to all assigned project staff and for providing management oversight and technical direction to the staff throughout the project.

Name, Certification/Company	Degree(s)	Clearance	Years of Experience	Location
Schaffer, Steve/SC&A, Inc.	Ph.D., Biology/ Environmental Health Science	None	29	McLean, VA
Sharpe, Elisabeth/DRI	Ph.D., Geology	DOE Q	5	Reno, NV
Shipler, Dill, CHP/Battelle	M.S., Physics	DOE Q	40+	Richland, WA
Skidmore, Frank/Berger	M.S., Civil Engineering	DoD Secret	36	Washington, D.C.
Smillie, Susan/LABAT	M.S., Environmental Science	None	22	McLean, VA
Snyder, Bruce, Certified Wildlife Biologist/Parsons	M.S., Wildlife Biology	None	33	Denver, CO
Spry, Michael/Portage	M.S., Land Rehabilitation	Inactive DOE L; DoD Secret	17	Idaho Falls, ID
Stenner, Tracy/Battelle	M.S., Marine Ecology	None	17	Duxbury, MA
Stewart, Carrie/PAI	M.A., Human Resources and Development	Inactive DOE Q	13	Las Vegas, NV
Sutherlin, Kristin/LABAT	M.A., Urban Studies (Planning)	None	16	Omaha, NE
Swain, Patricia/Dade Moeller	M.S., Geology	None	20	Fairfax, VA
Swartz, Lucinda/Battelle	J.D., Law	None	23	Washington, D.C.
Taylor, Charles/PAI	B.S., Biology	DOE Q	39	Napa, CA
Turner, Kyle/LABAT	Ph.D., Nuclear Engineering	Inactive DOE Q	30	Lakewood, CO
Victoria-Rueda, Carlos/Parsons	Ph.D., Environmental Engineering	None	16	Austin, TX
Wallin, John/Parsons	M.A., Management	DoD Secret	32	Austin, TX
Werner, Michael/Weston Solutions	J.D., Law	None	25	West Chester, PA
Young, Kevin/Berger	M.S., Aquatic Sciences	None	26	Needham, MA
Zeitoun, Abe/ATL	Ph.D., Environmental Sciences	DOE Q	30	Germantown, MD